

# 9M 2016 Results Conference Call

Karim Bohn, CFO 8 November 2016



### 2016 guidance increased...

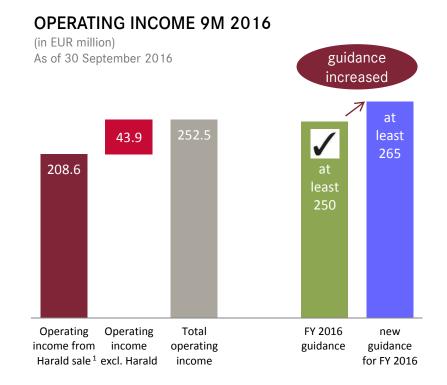
#### FINANCIAL RESULTS 9M 2016:

### Operating income of EUR 252.5m

- ◆ Operating income ex Harald: EUR 43.9m
- ◆ Operating income Harald: EUR 208.6m¹
- ✓ Guidance of at least EUR 250m achieved already
- ✓ Increasing guidance to at least EUR 265m for 2016

### **9M-HIGHLIGHTS:**

- ◆ Assets under Management: EUR 17.7bn
- ◆ Transaction volume: EUR 3.6bn
- ◆ Signed acquisitions: EUR 2.1bn
  - EUR 1.1bn to be completed by year end 2016
- ♦ Institutional funds raised: EUR 1.5bn
- Operational efficiency:
  - Sale of property management to Deutsche Immobilien Management Group (DIM)
  - ♦ Headcount reductions of c. 200 employees





<sup>&</sup>lt;sup>1</sup> excluding transaction-related taxes and minorities

### ...due to positive earnings contribution across all businesses

### **MANAGEMENT**

- ◆ AuM: EUR 17.7bn thereof international: EUR 6.0bn national: EUR 11.7bn
- Third party management: 47 residential and commercial vehicles
- Asset and portfolio management

### **TRANSACTIONS**

- EUR 3.6bn transactions
- ♦ EUR 1.5bn sales
- EUR 2.1bn acquisitions
- EUR 1.1bn of signed acquisitions to be completed by year end 2016

### **INVESTORS ACCESS**

- EUR 1.5bn funds raised in 9M 2016
- Diversified client base:
   more than 200 institutional clients globally
   more than 50% have multiple investments
- Strong development of retail funds business

### **EQUITY INVEST**

- EUR 364m invested capital
- ◆ EUR 174m invested in co-investments alongside our clients
- Principal investments of EUR 190m offer attractive returns to PATRIZIA shareholders

## Growing Assets under Management increase base fees

### 2016 AUM NET GROWTH TARGET OF EUR 2.0BN

### 9M 2016 overview

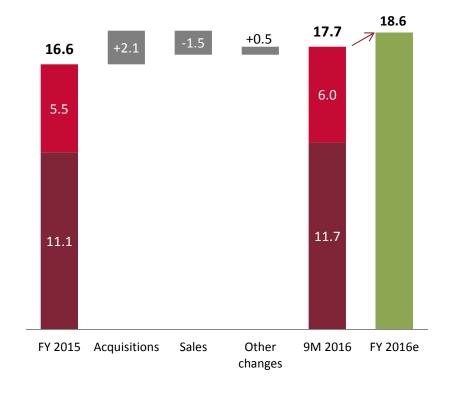
- EUR 3.6bn total transactions completed
- EUR 2.1bn acquisitions
- EUR 1.5bn sales
   (of which EUR 1.1bn sale of Harald incl. profit)
- Other changes:
  - c. EUR 270m of Harald profit
  - c. EUR 250m of valuation changes

### Very robust pipeline ahead

- ◆ Signed acquisitions of EUR 2.1bn
- ◆ EUR 1.1bn to be completed by year end 2016

#### **ASSETS UNDER MANAGEMENT**

(in EUR billion) As of 30 September 2016



■ Germany ■ Outside of Germany

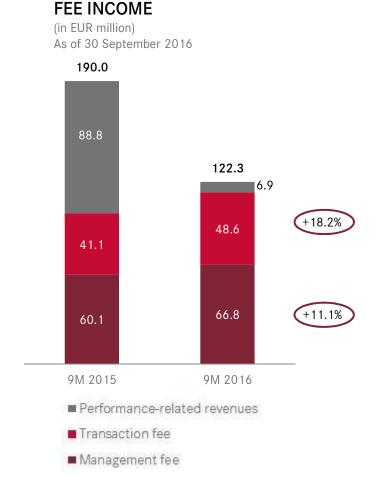
## Strong fee income shows PATRIZIA's operating progress...

#### STRONG DEVELOPMENT OF FEE INCOME IN 9M 2016

- ◆ Total fee income: EUR 122.3m
- ◆ Increase of 14.0% to EUR 115.4m excluding performance fees
  - ◆ +11.1% management fee
  - → +18.2% transaction fee
- Acquisitions signed and closed in 9M 2016 will improve management fees from Q4 2016 onwards
- Future top line growth driven by:
  - already signed deals

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- further European expansion of platform
- Broadening of international investor base



**◆** PATRIZIA

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### ...with transaction fees as a sustainable part of total income

#### TRANSACTION VOLUME AT EUR 3.6BN

### Strong transaction volume in 9M 2016:

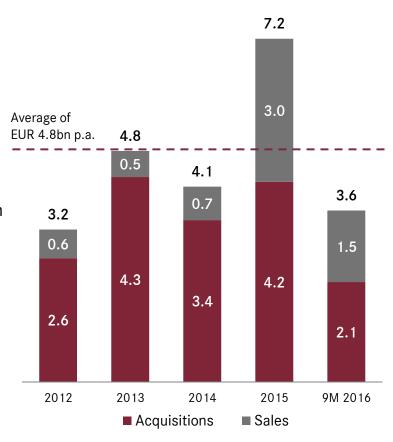
- ◆ EUR 3.6bn vs. EUR 5.2bn in 9M 2015 closed
  - ◆ 2015 includes sale of SÜDEWO (EUR 1.9bn) and acquisition of Harald (EUR 0.9bn)
- In addition: signed acquisitions of EUR 2.1bn
  - ◆ EUR 1.1bn to be completed by year end 2016

#### Landmark transactions in 9M 2016 include:

- ◆ Acquisition of three retail portfolios in Germany: EUR 775m
- ◆ Acquisition of the Astro Tower in Belgium: EUR 171m
- ◆ Acquisition of logistic assets in DE, F and NL: EUR 65m
- Acquisition of Oval Office in Dublin: EUR 146m
- ◆ Disposal of Harald: EUR 1.1bn
- ...and a strongly filled deal pipeline ahead

### TRANSACTION VOLUME

(in EUR billion) As of 30 September 2016





### Investment income reveals PATRIZIA's outstanding investment competence

### **INVESTMENT INCOME**

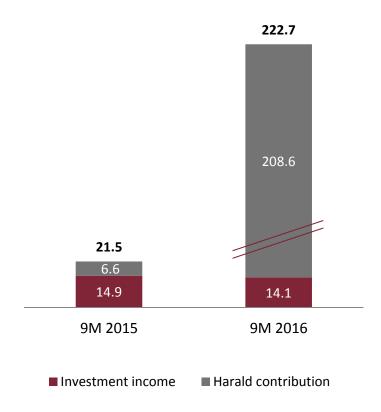
### Income from Principal- and Co-Investments

### Investment discipline pays off:

- ◆ Investment income increased to EUR 222.7m (9M 2015: EUR 21.5m)
- Excluding Harald, investment income amounted to EUR 14.1m after EUR 14.9m in 9M 2015
- Harvesting of Harald powered investment income
- Growth underlines strong performance and solid profitability of equity investments

#### **INVESTMENT INCOME**

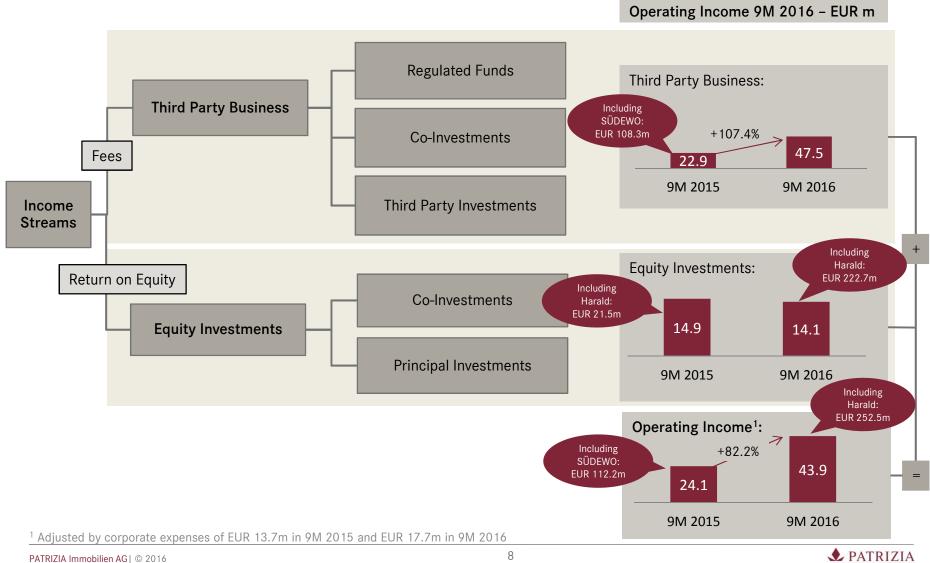
(in EUR million) As of 30 September 2016



Investment income and operating income are adjusted for gains/losses from unrealised currency translations. 9M 2016 investment income adjusted for EUR 8.1m of non-realised currency losses.



### Strong operational 9M 2016 reflected in financial results



# Development of operating income

### RECONCILIATION TO OPERATING INCOME

	without S	ÜDEWO, Harald		
	9 months	9 months		
	2016	2015		COMMENTS
in EUR '000	01.01	01.01	Change	
IN EUR 000	30.09.2016	30.09.2015		Increase driven by rise in
EBITDA	34,047	24,620	38.3%	fee income and negatively
Amortisation of fund management contracts,				impacted by reorganisation
depreciation of software and fixed assets	-4,799	-5,360	-10.5%	expenses
EBIT	29,248	19,260	51.9%	
Financial result (interest result)	-3,225	-3,748	-3,748 -14.0% 1,041 -	Realised currency gains of
Gains/losses from currency translation	-6,721	1,041		EUR 1.4m as well as
EBT	19,302	16,553	16.6%	EUR 8.1m non-realised/
Change in value derivatives	0	0	-	non-cash effective
+ Amortisation of fund management contracts <sup>1</sup>	1,476	1,476	_	currency losses
Harald – transaction-related taxes				Reorganisation expenses
and minorities	0	0	-	include mainly severance
Net realised valuation gains from the				payments
sale of investment property	1,315	6,058	-78.3%	
Reorganisation expenses	13,732	0	-	
Gains/losses from				EUR 8.1m non-realised/
unrealised currency translation	8,088	-23	_	non-cash effective currency losses
Operating income	43,913	24,064	82.5%	currency losses

## Strong balance sheet and significant liquidity enables future growth

- Significant cash position of EUR 434.6m with EUR 353.0 freely available
- Unlevered real estate assets provide additional liquidity reserve of approx. EUR120m
- Well positioned for further growth:
  - ◆ Continue European expansion
  - ◆ Consider corporate M&A opportunities carefully
  - Take advantage from investment opportunities, if they arise both as Principal Investment or Co-Investment

### Strong Balance Sheet

IN EUR MILLION	30.09.2016
Total Assets	1,053.6
Equity (excl. minorities)	732.0
Equity ratio	69.5%
Bank Loans	21.2
Bonded Loans	27.0
- Cash and cash equivalents	434.6
= Net cash (-)/net debt (+)	-386.4
Net Equity Ratio	72.8%

### Significant Liquidity

IN EUR MILLION	30.09.2016
Bank balances and cash	434.6
- Transaction-based liabilities Harald	41.5
- Harald minorities	30.9
<ul> <li>Regulatory reserve investment companies (KVGs)</li> </ul>	9.2
= Available cash	353.0

### Outlook: Well on track for successful 2016 and beyond

#### POSITIVE MOMENTUM CONTINUED IN 9M 2016

#### **Guidance increased:**

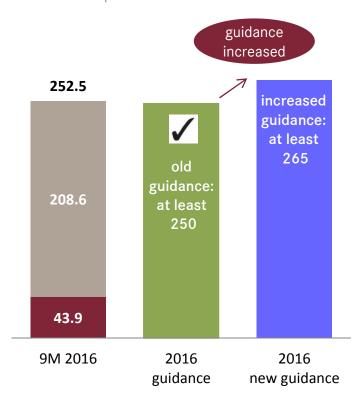
- ◆ Operating income of EUR 252.5m
- ✓ Guidance of at least EUR 250m achieved already
- ✓ Increasing guidance to at least EUR 265m for 2016
- ◆ Assets under Management to grow to EUR 18.6bn
- Strongly filled transaction pipeline ahead
- ✓ Signed acquisitions of EUR 2.1bn
- ✓ EUR 1.1bn to be completed by year end 2016

### Well positioned for further profitable growth

- Strong fund raising momentum globally
- Excellent track record in sought after European property investment market
- Growing AuM provide growing and sustainable contractual fee income
- Attractive earnings potential through performance fees and return on equity

### **OPERATING INCOME GUIDANCE**

(in EUR million)
As of 30 September 2016





### 2017 outlook promising

## Operating income guidance 2016 increased to at least EUR 265m

- ◆ Operating income Harald: c. EUR 210m<sup>1</sup>
- Operating income base level: c. EUR 55m

### 2017 GUIDANCE

• Operating income at base level of at least EUR 55m

### **Assumptions:**

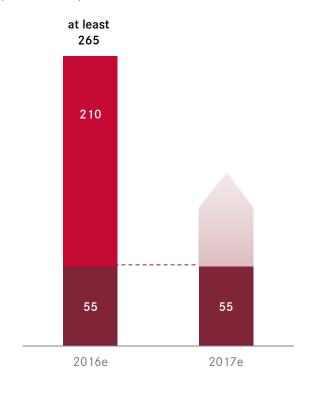
- Includes up to EUR 7m expenses for global fund raising and marketing efforts
- ◆ Transaction volume of c. EUR 4bn
- ◆ AUM net growth of EUR 2bn
- Return on cash balance not included

### **Upside:**

- ◆ Larger transaction volume
- Performance fees
- Return on equity
- Inorganic growth

#### **OPERATING INCOME GUIDANCE**

(in EUR million)



<sup>■</sup> Base Level ■ Harald ■ Upside



<sup>&</sup>lt;sup>1</sup> excluding transaction-related taxes and minorities



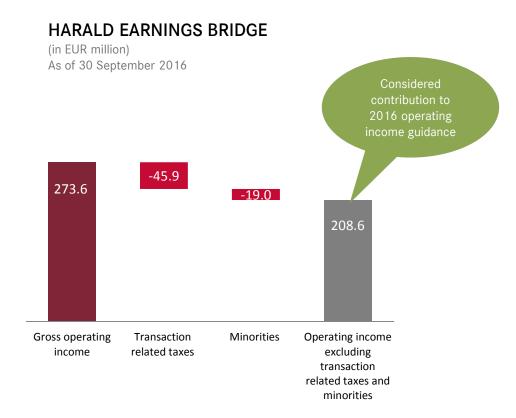
## Sale of Harald completed

#### HARALD EARNINGS CONTRIBUTION

- Operating income of EUR 208.6m excluding transaction related taxes and minorities
- PATRIZIA will remain shareholder with a 5.1% stake and receive an annual dividend of EUR 0.8m
- ♦ KPIs:

IRR: 372% RoE: > 170% EM: > 2.8x

- ♦ How is Harald treated in the P&L?
  - Asset deals: shown as turnover and as changes in inventories in the income statement
  - Share deals: shown as income from the deconsolidation of subsidiaries



## Harald contribution to 9M 2016 results

	Harald only	
:- FUD (000	9M 2016	
in EUR '000	01.01	Community
	30.09.2016	Comments
Revenues	492,424	Asset deals booked as
Income from the sale of investment property	0	revenues and
Changes in inventories	-386,885	change in inventories
Other operating income	4,117	Revenues include rental income
Income from the deconsolidation of subsidiaries	193,239	
Total operating performance	302,895	Share deals booked as income from
Cost of materials	-4,743	the deconsolidation of subsidiaries
Cost of purchased services	0	
Staff costs	-14,008	
Results from fair value adjustments to investment property	0	
Other operating expenses	-9,901	
Income from participations	645	
Earnings from companies accounted for using the equity method	0	
EBITDAR	274,888	
Reorganisation costs	0	
EBITDA	274,888	
Amortisation of fund management contracts, depreciation		
of software and fixed assets	0	
Earnings before finance income and income taxes (EBIT)	274,888	
Finance income	494	
Finance costs	-2,162	
Gains/losses from currency translation	887	
Earnings before income taxes (EBT)	274,107	
Income tax	-45,938	Transaction related taxes
Net profit for the period	228,169	
Non-controlling shareholders	19,019	
Profit attributable to shareholders of PATRIZIA	209,150	

# P&L 9M 2016 excluding Harald, SÜDEWO

	adjusted 9M 2016	adjusted 9M 2015		
in EUR '000	01.01 30.09.2016	·		Comments
Revenues	163,935	210,702		
Income from the sale of investment property	1,153	4,051		Revenues decrease due to
Changes in inventories	-20,617	-93,042		lower sales proceeds from
Other operating income	6,330	8,754		principal investments
Income from the deconsolidation of subsidiaries	3,691	0	, \	
Total operating performance	154,492	130,465	\	Reflects disposal of Plot 5
Cost of materials	-15,737	-22,336	, \	in Manchester
Cost of purchased services	-10,762	-11,287	\ \	
Staff costs	-62,642	-63,903	( )	Deconsolidation of assets temporarily held for retail funds business
Results from fair value adjustments to investment property	0	0	\	
Other operating expenses	-31,764	-36,956	`	
Income from participations	10,256	24,407		Down due to completed
Earnings from companies accounted for using the equity method	3,936	4,230		developments
EBITDAR	47,779	24,620		
Reorganisation costs	-13,732	0		
EBITDA	34,047	24,620		
Amortisation of fund management contracts, depreciation of software and fixed assets	-4,799	-5,360		
Earnings before finance income and income taxes (EBIT)	29,248	19,260		
Finance income	1,458	669		
Finance costs	-4,683	-4,417		
Gains/losses from currency translation	-6,721	1,041		Due to depreciation of GBP
Earnings before income taxes (EBT)	19,302	16,553		
Income tax	-8,467	-2,748		Includes taxes for prior years
Net profit for the period	10,835	13,805		Includes taxes for prior years

## Balance sheet – assets

ASSE	:TS

EUR'	000	30.09.2016	31.12.2015	Comments
Ā.	Non-current assets			
	Goodwill	610	610	
	Other intangible assets	35,914	37,417	Includes mainly fund management contracts of PATRIZIA Gewerbelnvest
	Software	10,203	9,225	
	Investment property	13,722	20,802	Principal Investments at fair value
	Equipment	4,154	5,015	
	Participations in associated companies	80,189	88,179	
	Participations	101,471	81,406	Participations increased as a minority stake of Harald remains with PATRIZIA
	Loans	5,808	5,498	
	Long-term tax assets	35	78	
	Deferred Taxes	445	7,013	Decrased with sale of Harald
	Total non-current assets	252,551	255,243	
В.	Current assets			
	Inventories	253,450	1,057,942	Included Harald end 2015
	Securities	44	54	
	Short-term tax assets	13,401	8,280	
	Current receivables and other current			
	assets	99,507	131,171	
	Bank balances and cash	434,620	179,141	Reflects cash proceeds from Harald sale
	Total current assets	801,022	1,376,588	
	Total assets	1,053,573	1,631,831	

# Balance sheet — equity/liabilities

R'C	000	30.09.2016	31.12.2015	Comments
	Equity			
	Share capital	83,956	76,324	
	Capital reserve	184,005	191,637	
	Retained earnings			
	Legal reserves	505	505	
	Non-controlling shareholders	37,209	18,190	Increase due to Harald transaction, to be paid out later
	Valuation results from cash flow hedges	0	0	
	Currency translation difference	-9,526	-869	
	Consolidated unappropriated profit	473,043	254,004	Increase mainly from Harald profit
	Total equity	769,192	539,791	
	Liabilities			
	Non-current liabilities			
	Deferred tax liabilities	35,059	63,253	Decrease after completion of Harald disposal
	Long-term financial derivatives	03,037	00,230	bedrease after completion of Flaraia disposal
	Retirement benefit obligations	687	687	
	Bonded loan	27,000	32,000	Early redemption of EUR 5m in January 2016
	Non-current liabilities	4,916	9,262	Early roadinption of Earl and in January 2010
	Total non-current liabilities	67,662	105,202	
	Current liabilities			
	Short-term bank loans	21,175	821,828	Loans for Harald redeemed at completion and almost all ban loans paid back due to strong cash position
	Bonded Ioan	0	35,000	
	Short-term financial derivatives	0	3,677	
	Other accruals	14,830	6,740	
	Current liabilities	143,312	95,288	
	Tax liabilities	37,402	24,305	
	Total current liabilities	216,719	986,838	
	Total equity and liabilities	1,053,573	1,631,831	

# Development of fee income streams

Fee structure	Fee description	9M 2016	9M 2015	Change
Asset, Fund and Portfolio Management Fee <sup>1</sup>	Fixed percentage of investment volume (gross asset value)	EUR 56.2m	EUR 49.8m	12.9%
Performance Fee	Fixed percentage of earnings above a defined target yield according to the underlying business plan of investment	EUR 6.9m	EUR 88.8	-92.2%
Acquisition Fee	Fixed percentage of the purchase price of single assets or portfolios at acquisition	EUR 33.8m	EUR 22.2m	52.3%
Sales Fee	Fixed percentage of the proceeds/sales price at disposal	EUR 14.8m	EUR 18.9m	-21.7%
RE Development	Fixed percentage of sales price	EUR 2.6m	EUR 2.7m	-3.7%
Property Management	Fixed Euro amount per residential unit; fixed percentage of net annual rental income for commercial assets	EUR 8.0m	EUR 7.6m	5.5%
TOTAL FEES		EUR 122.3m	EUR 190.0m	-35.6%

All amounts in EUR million, unless stated otherwise

This table may be subject to discrepancies due to rounding differences

<sup>&</sup>lt;sup>1</sup> Includes the advance profit distribution from GBW, shown in income from participations

### Financial calendar

### 2017

March	14 Financial Statements 2016
May	10 ➤ Interim report for the first quarter of 2017
June	22 > Annual General Meeting, Augsburg
August	4 > Interim report for the first half of 2017
November	7 > Interim report for the first nine months of 2017

Conference calls about financial reports are usually held at 3 pm CET. Invitations and dial-in numbers are provided in advance.

To stay informed, visit www.patrizia.ag

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